Caution: Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat, select the "Actual Size" in the Adobe "Print" dialog.

CLIENT'S COPY



Accountable.

Gregory D. Uphoff, CPA, CVA Loran W. Hillesheim, CPA Eric J. Hermanson, CPA

Special Counsel Lowell J. Gordon Larry Messerli

Rachel M. Cheney Scott D. Clinton, CPA Amy J. Dullum Timothy P. Jacobs, CPA Daniel D. Jorgenson, CPA Andrea R. Kulig, CPA Chris M. Schadow, CPA

May 31, 2022

Tractors for Africa PO Box 44084 Eden Prairie, MN 55344

Tractors for Africa:

Enclosed is the organization's 2021 Exempt Organization return.

Specific filing instructions are as follows.

FORM 990 RETURN:

This return has qualified for electronic filing. After you have reviewed the return for completeness and accuracy, please sign, date and return Form 8879-TE to my office. I will transmit the return electronically to the IRS and no further action is required. Return Form 8879-TE to me as soon as possible.

MINNESOTA ANNUAL REPORT:

The Minnesota Annual Report should be mailed on or before July 15, 2022 to:

Minnesota Attorney Generals Office Charities Division 445 Minnesota Street, Suite 1200 St. Paul, MN 55101-2130

Enclose a check or money order for \$25, payable to State of Minnesota.

Include the organization's Federal Employer Identification Number and 2021 Annual Report on the remittance.

The report should be signed and dated by the authorized individual(s).

Copies of all the returns are enclosed for your files. I suggest that you retain these copies indefinitely.

I sincerely appreciate the opportunity to serve you. Please contact me if you have any questions concerning the tax returns.

Sincerely,

Chris Schadow, CPA



Accountable.

Gregory D. Uphoff, CPA, CVA Loran W. Hillesheim, CPA Eric J. Hermanson, CPA

Special Counsel Lowell J. Gordon Larry Messerli Rachel M. Cheney Scott D. Clinton, CPA Amy J. Dullum Timothy P. Jacobs, CPA Daniel D. Jorgenson, CPA Andrea R. Kulig, CPA Chris M. Schadow, CPA

May 31, 2022

Tractors for Africa PO Box 44084 Eden Prairie, MN 55344

Tractors for Africa:

I have prepared and enclosed your 2021 Form 114, Report of Foreign Bank and Financial Accounts.

Form 114 has been prepared for electronic filing. Please sign, date and return Form 114A to my office as soon as possible. I will then transmit your report to the FinCEN.

A copy of the form is enclosed for your files. I suggest that you retain this copy indefinitely.

I sincerely appreciate the opportunity to serve you. Please contact me if you have any questions concerning the tax returns.

Sincerely,

Chris Schadow, CPA

Form 114a Department of the Treasury Financial Crimes Enforcement Network (FinCEN)

May 2015

Record of Authorization to **Electronically File FBARs**

(See instructions below for completion)

Do not send to FinCEN. Retain this form for your records.

The	form 114a may be	digitally signed	TR.	ACTOR20210001
Part I Persons who have an obligation to file a Report	of Foreign Bank a	and Financial Account(s)		
Owner last name or entity's legal name TRACTORS FOR AFRICA		2. Owner first name		3. Owner M.I.
4. Spouse last name (if jointly filing FBAR - see instructions l	pelow)	5. Spouse first name		6. Spouse M.I.
I/we declare that I/we have provided information concerning filing year ending December 31, 2021 to the preparer li and complete; that I/we authorize the preparer listed in Part Report of Foreign Bank and Financial Accounts (FBAR) base listed in Part II to receive information from FinCEN, answer in notwithstanding this declaration, it is my/our legal responsib to do so.	sted in Part II; that II to complete and a d on the information quiries and resolve	submit to the Financial Crime on that I/we have provided; an e issues relating to this submi	t of my/our knowles Enforcement North that I/we authors ssion. I/we acknowles	ledge true, correct, letwork (FinCEN) a prize the preparer pwledge that,
7. Owner signature (Authorized representative if entity) Mark York	8. Date 06/20/2022 MM DD YY		N 10. TIN	\equiv
11. Spouse signature	12. Date MM DD YY	13. Spouse TIN	14. TIN	
Part II Individual or Entity Authorized to File FBAR on	behalf of Persons	who have an obligation to	file.	
15. Preparer last name	16. Preparer firs	t name	17. Preparer M	II. 18. Preparer PTIN P00311145
SCHADOW CPA 19. Address	20. City		21. State	22. ZIP/postal code
5850 OPUS PARKWAY, SUITE 100	MINNETONK	A	MN	55343
23. Country code 24. Preparer's (item 15) employer's (E	ntity) name	25. Employer EIN	26. Preparer's	signature
US HG&K, LTD.	L. II. EDAD O	41-1340072	9//	1 - 170
Instructions for comp	leting the FBAR S	Signature Authorization Rec	ora	

This record may be completed by the individual or entity granting such authorization (Part I) OR the individual/entity authorized to perform such services. The completed record must be signed by the individual(s)/entity granting the authorization (Part I) and the individual/entity that will file the FBAR. The Preparer/filing entity must be registered with FinCEN BSA E-File system. (See http://bsaefiling.fincen.treas.gov/main.html for registration).

Read and complete the account owner statement in Part I.

To authorize a third party to file the Foreign Bank and Financial Accounts Report (FBAR), the account owner should complete Part I, items 1 through 3 (as required), sign and date the document in Part I, items 7/8 and complete items 9 and 10. Item 7 may be digitally signed.

Accounts Jointly Owned by Spouses (see exceptions in the FBAR instructions)

If the account owner is filing an FBAR jointly with his/her spouse, the spouse must also complete Part I, items 4 through 6. The spouse must also sign and date the report in items 11/12, (item 11 may be digitally signed) and complete items 13 and 14. A third party preparer may be one of the spouses of the jointly owned foreign account. In this case, both spouses must complete Part I of form 114a in its entirety. The third party preparer (spouse) that will file the FBAR on behalf of both spouses will complete Part II in its entirety (do not use such terms as see above, or same as item

Complete Part II, items 15 through 18 with the preparer's information. The address, items 19 through 23, is that of the preparer or the preparer's employer if the preparer is an employee. Record the employer's information (if any) in items 24 and 25. If the preparer does not have a PTIN, leave item 18 blank. The third party preparer must sign in item 26 (digital signature acceptable) of Part II indicating that the FBAR will be filed as directed by the authorizing authority.

The person(s) listed in Part I, and the person listed in Part II as authorized to file on behalf of the person(s) listed in Part I, should retain copies of this record of authorization and the filing itself, both for a period of 5 years. See 31 CFR 1010. 430(d).

DO NOT SEND THIS RECORD TO FINCEN UNLESS REQUESTED TO DO SO.

IRS e-file Signature Authorization for a Tax Exempt Entity

al year beginning	, 2021, and ending	, 20

OMB No. 1545-0047

Department of the Treasury			o not send to the IRS. Keep	CALCADA CARACTER CONTRACTOR CONTR		
Internal Revenue Service		➤ Go to w	ww.irs.gov/Form8879TE for	the latest information.	LEIN as CON	
Name of filer	70 707 7	TD TC3			EIN or SSN	1200
	RS FOR A		******		61-1804	1299
Name and title of officer or pe	son subject to ta		YORK			
Dett. Terre of			IDENT			
	Return and I				200	
Form 5330 filers may enter or 10a below, and the amo whichever is applicable, bl.	dollars and cer unt on that line	nts. For all oth for the return	ner forms, enter whole dollars n being filed with this form wa	e applicable amount, if any, from only. If you check the box on I s blank, then leave line 1b, 2b then enter -0- on the applicable	ine 1a, 2a, 3a, , 3b, 4b, 5b, 6b,	4a, 5a, 6a, 7a, 8a, 9a, 7b, 8b, 9b, or 10b,
than one line in Part I. 1a Form 990 check h	ere 🕨 🗓	h Tota	I revenue if any (Form 990 I	Part VIII, column (A), line 12)	1h	556.279.
2a Form 990-EZ che		b Tota	I revenue, if any (Form 990-F	Z, line 9)	2h	
3a Form 1120-POL 0	_			z, iii e 3) ()		
4a Form 990-PF che				e (Form 990-PF, Part V, line 5)		
5a Form 8868 check	_			e (i oiiii 990-i i , i ait v, iiie 9)		
6a Form 990-T check	_			9 4)		
	. 2000000 55 34-4			1)		-
	_		of assets at end of tax year			
8a Form 5227 check			due (Form 5330, Part II, line 1			
9a Form 5330 check				SEA		
10a Form 8038-CP ch				ested (Form 8038-CP, Part III, I Person Subject to Tax		b
				I am a person subject to to		t. (
of entity)	i deciare that [A I am an c		N) and a person subject to the		
financial institution to debi later than 2 business days payment of taxes to receiv personal identification num PIN: check one box only	the entry to thi prior to the pay e confidential in liber (PIN) as my	is account. To ment (settlem nformation ned y signature for	o revoke a payment, I must co nent) date. I also authorize the cessary to answer inquiries ar	payment of the federal taxes o ntact the U.S. Treasury Financ financial institutions involved id resolve issues related to the pplicable, the consent to elect	ial Agent at 1-88 in the processing payment. I have ronic funds with	88-353-4537 no g of the electronic e selected a
X I authorize HG	xk, LTD.		FD0 (to		
			ERO firm name			inter five numbers, but do not enter all zeros
with a state ager on the return's d As an officer or p return. If I have i	ncy(ies) regulation isclosure conse person subject to indicated within ogram, I will en	ng charities as ent screen. to tax with res this return tha eter my PIN on	s part of the IRS Fed/State prospect to the entity, I will enter	dicated within this return that a bogram, I also authorize the aformy PIN as my signature on the g filed with a state agency(ies) and screen.	rementioned ER tax year 2021 e regulating charit	O to enter my PIN electronically filed ties as part of the
Signature of officer or person subject	t to tax	lark yo	k_		Date ▶	06/20/2022
Part III Certifica	tion and Au	thenticatio	on			
ERO's EFIN/PIN. Enter yo	ur six-digit elect	tronic filing ide	entification			
number (EFIN) followed by	your five-digit s	self-selected P	IN.	41476519000 Do not enter all zeros		
				ectronically filed return indicated e-File (MeF) Information for A	uthorized IRS ₆	
		ERO Mi	st Retain This Form -	See Instructions		
	Do Not			less Requested To Do	So	
LHA For Privacy act and						orm 8879-TE (2021)

FINANCIAL CRIMES ENFORCEMENT NETWORK

BSA E-Filing - Report of Foreign Bank and Financial Accounts (FBAR)

FinCEN Form 114

TRACTOR20210001

Filing Name TRACTORS FOR AFRICA	
Submission Type NEW	
PIN NOT REQUIRED	_
Check here X if this report is submitted by an authorized third party, and complete the 3rd party prepare eport. The E-file system will auto complete item 46. NOTE: The FBAR must be received by the Department of the Treasury on or before April 15, 2022. An automatic is available.	
This report filed late for the following reason (Check only one): a. Forgot to file	
b. Did not know that I had to file	
c. Thought account balance was below reporting threshold	
d. Did not know that my account qualified as foreign	
e. Account statement not received in time	
f. Account statement lost (Replacement requested)	
g. Late receiving missing required account information	
h. Unable to obtain joint spouse signature in time	
i. Unable to access BSA E-filing system	
z. Other (please provide explanation below)	

FinCEN Form 114

REPORT OF FOREIGN BANK AND FINANCIAL ACCOUNTS

Do NOT file with your Federal Tax Return

1 This report is for calendar year ended 12/31

2021

Amended

Part I	Filer information		TRAC	CTOR	202100	01						
2 Type of file	r											
a Indiv	idual b Partnership	c X Corp	ooration	d	Consolidate	ed e	Fidu	uciary or oth	ner - Ente	r type		
3 U.S. Taxpa	yer Identification Number	3a TIN type	4 Fore	ign ide	ntification ((Compl	ete only if it	tem 3 is not a	applicable			
6118042		SSN/ITI	N a Type	: 🔲	Passport		Foreign TI	N Oti	ner		'DD/Y	YYY
	o U.S. Identification complete item 4	X EIN	h Num	hor		Cour	ntry of Issu	10				
	or organization name		b Num	Dei	<u> </u>		rst name	ie		8 Middle in	tial (8a Suffix
	RS FOR AFRICA											
9 Mailing add	dress (number, street, and a	pt. or suite n	0.)									
ро вох	44084											
10 City			11 State	12 ZI	P/Postal Co	de	13 Count	try				
EDEN PF	RAIRIE		MN	553	344		USA					
14 a) Does th	ne filer have a financial inter											
Yes No 🛽	Enter number of account	nts		Do not	t complete F	Part II	or Part III,	, but mainta	ain record	ds of the informat	on.	
b) Does th	ne filer have signature autho											
Yes No	Enter number of accou	nts		Comp.	Part IV, items	34 th	rough 43 fo	or each perso	on on who	se behalf the filer h	ıs sign.	authority.
	nformation on financ	ial accou	nt(s) owi	ned s	eparately	,						
15 Maximum v	alue of account during cale	endar year	15a Amo	unt 16	Type of acc	count	аХВ	ank b	Securiti	es c Other	Enter	type below
	23,835.		unknow	'n								
The state of the s	nancial institution in which a		ld				W					
	RD CHARTERED GI				ran a series de la constante de						4 to 10 o	
0100191	umber or other designation 615700		700		JUBILE					n in which accour L LINK	t is ne	
20 City KUMASI		21 State,	if known	2	22 Foreign p	ostal	code, if k	0.000	Country HANA			
Signature	44a Check here X	if this report	is complet	ed by a	a third party	prep	arer and c			rty preparer sect	on.	
		title, if not re		77.7						46 Date (MM/DD This date will a FBAR is elect	/YYYY uto-fill w	hen the
	47 Preparer's last name	48 First	name		49 MI 50			51 TIN	Market The Market	51a TIN type	X	PTIN
Third Party	SCHADOW CPA	CHRIS	and annually party			self-	employed	P00311		SSN/ITI		Foreign
Preparer	52 Contact phone no. (952)979-1140	1 1	3 Firm's n G&K , I					54 Firm's 41-134		54a TIN type	X	EIN Foreign
Use Only	55 Mailing address (num	ber, street, a	pt. or suite	no.)		NTK			58 ZIP/	Postal Code	59 U	Country
	5850 OPUS PAR			_				THIN S	,,,,,4,		1 0,	
	6013/2	2	CPI	Z	5.3	1-1	12					

Pa	art II Continu	ed - Information	01	n Financial Acco	oun	t(s) Owned S	Sep	arately			FORM 114
Co	mplete a Separ	ate Block for Ea	ıch	Account Owne	d S	eparately					
1	Filing for calendar	3-4 Check appropria	ite I	dentification Number	6	Last Name or Or	gani	zation Name			
	year										
	0001	X Taxpayer Iden			_						
	2021	Foreign Identif	fica	tion Number	Т	RACTORS	FC	R AFRI	CA	•	
			atio	n number here:							
		611804299									
_							-	V	_		
15	Maximum value of acc	count during calendar ye 397		15a Amount Unknown	16	Type of account	a	⊼ Bank I	b	Securities c _	Other - Enter type below
17	Name of Einancial Inci	titution in which account		nold.							
17				NA							
18	Account number or ot			Mailing Address (Numl	her 9	Street Suite Num	her)	of financial in	etitut	ion in which accour	nt is held
10	8701591615		'3	1ST FLOOR						ERCIAL LI	
20	City		21	State, if known		22 ZIP/Postal C			$\overline{}$	Country	
	KUMASI		ļ	J						GHANA	
15	Maximum value of acc	count during calendar ye	ar	15a Amount Unknown	16	Type of account	а	Bank I	b 🗌	Securities c	Other - Enter type below
17	Name of Financial Inst	titution in which account	t is I	neld							
18	Account number or ot	her designation	19	Mailing Address (Num	ber, S	Street, Suite Num	ber)	of financial in	stitut	ion in which accour	nt is held
						.					
20	City		21	State, if known		22 ZIP/Postal C	ode,	if known	23	Country	
							-		누		_
15	Maximum value of acc	count during calendar ye	ar	15a Amount Unknown	16	Type of account	a	Bank I	b	Securities c _	Other - Enter type below
	Name of Figure 1 at Land	the street of the section of		1 - 1							
1/	Name of Financial Inst	titution in which account	I SI I	1610							
10	Account number or ot	her decignation	10	Mailing Address (Numl	har (Straat Suita Num	har)	of financial in	etitut	ion in which accour	nt is hold
10	Account number of ot	nor designation	'3	Mailing Addices (Num	ы, с	on cot, outle Num	DGI)	or imanolal in	Sului	ion in which accour	it is ficia
20	City		21	State, if known		22 ZIP/Postal C	ode.	if known	23	Country	
	•						,				
15	Maximum value of acc	count during calendar ye	ar	15a Amount Unknown	16	Type of account	а	Bank I	b 🗌	Securities c	Other - Enter type below
17	Name of Financial Inst	titution in which account	t is I	neld							
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						T			_		
20	City		21	State, if known		22 ZIP/Postal C	ode,	if known	23	Country	
_					1		-	—	_		
15	Maximum value of acc	count during calendar ye	ar	15a Amount Unknown	16	Type of account	a	Bank I	b	Securities c _	Other - Enter type below
	Name of Financial Incl	likukina ia udinka nangus	. : - 1								
1/	Name of Financial Inst	titution in which account	I SI I	1010							
10	Account number or ot	hor decignation	10	Mailing Address (Num	hor (Stroot Suita Num	har)	of financial in	ctitut	ion in which accour	at ic hold
10	Account number of ot	ner designation	ו ו	Mailing Addiess (Mailin	DGI, (oneer, oune num	טפו)	UI IIIIAIIUIAI III	Sului	ion in which accour	it is ficiu
20	City		21	State, if known		22 ZIP/Postal C	nde	if known	23	Country	
	Oity			otato, ii kilowii		211 /1 OSTAI O	ouo,	II KIIOWII	-0	Country	
15	Maximum value of acc	count during calendar ye	ar	15a Amount Unknown	16	Type of account	а	Bank I	b [Securities c	Other - Enter type below
_											
17	Name of Financial Inst	titution in which account	t is I	neld							
18	Account number or ot	her designation	19	Mailing Address (Num	ber, S	Street, Suite Num	ber)	of financial in	stitut	ion in which accour	nt is held
						<u> </u>			_		
20	City		21	State, if known		22 ZIP/Postal C	ode,	if known	23	Country	

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Taxpayer identification number (TIN) Type or Name of exempt organization or other filer, see instructions. print TRACTORS FOR AFRICA 61-1804299 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your PO BOX 44084 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. EDEN PRAIRIE, MN 55344 Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) MAURICE HURST The books are in the care of ► 16693 KENNING ROAD - EDEN PRAIRIE, MN 55347 Telephone No. ► 952-484-3400 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN)

If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until NOVEMBER 15, 2022 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ► X calendar year 2021 or ___ tax year beginning , and ending | Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

123841 01-12-22

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

EXTENDED TO NOVEMBER 15, 2022

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

A F	or the	2021 calendar year, or tax year beginning and	ending		
B (a	Check if applicable	C Name of organization		D Employer identific	cation number
X	Addres	TRACTORS FOR AFRICA			
	Name			61-18042	99
	Initial	The state of the s	Room/suite	E Telephone number	
	Final return/	PO BOX 44084	4 10-00000100000000000000000000000000000	952-484-	3400
	termin ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	556,279.
	Ameno	EDEN PRAIRIE, MN 55344		H(a) Is this a group re	eturn
	Applic	F Name and address of principal officer. FIATON		for subordinates	? Yes X No
	pendir	SAME AS C ABOVE		H(b) Are all subordinates in	cluded? Yes No
		empt status: X 501(c)(3) 501(c)()◀ (insert no.) 4947(a)(1) c	or 527	If "No," attach a	list. See instructions
		e: > WWW.TRACTORSFORAFRICA.ORG		H(c) Group exemption	
		organization: X Corporation Trust Association Other	L Year	of formation: 2016 N	1 State of legal domicile: MN
Pa	art I	Summary	TED TAG	3 ED T (33) (6)	AGDITATAG
ė		Briefly describe the organization's mission or most significant activities: EMPOV		AFRICAN CON	MUNITIES
anc		TO HARVEST THEIR FULL AGRICULTURAL POTENT			
Activities & Governance		Check this box if the organization discontinued its operations or dispos			sets.
300				3	8
8		Number of independent voting members of the governing body (Part VI, line 1b) Total number of individuals employed in calendar year 2021 (Part V, line 2a)			1
ties		Total number of individuals employed in calendar year 2021 (Fart V, line 2a) Total number of volunteers (estimate if necessary)			21
ŧΝ		Total unrelated business revenue from Part VIII, column (C), line 12			0.
Ac		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.
		Not directed business taxasic moonis non-rolling so 1,1 art 1, mile 11	T	Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		200,007.	556,279.
nue	9	Program service revenue (Part VIII, line 2g)		0.	0.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		0.	0.
Ä	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	COLDENSION DE LA COLDEN	0.	0.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	200000000000000000000000000000000000000	200,007.	556,279.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		89,867.	148,117.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		50,045.	106,671.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)		29,413.	4,745.
xpe	b	Total fundraising expenses (Part IX, column (D), line 25)		30.44	
Ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		61,267.	35,645.
	200000	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		230,592.	295,178.
		Revenue less expenses. Subtract line 18 from line 12		-30,585.	261,101.
nces			Be	ginning of Current Year	End of Year
Bala	20	Total assets (Part X, line 16)		107,254.	368,941.
Fund Balances	21	Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20		100,550.	361,651.
	rt II	Signature Block		100,550.	301,031.
		Ities of perjury, I declare that I have examined this return, including accompanying schedules	and stateme	nts, and to the best of my	knowledge and belief, it is
		t, and complete. Declaration of preparer (other than officer) is based on all information of wh			, morning of and bond, mid
		Mark York		06/20/202	22
Sign	n	Signature of officer		Date	
Her		MARK YORK, PRESIDENT			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature	0	Date Check I	PTIN
Paid	I		P4 0	5/31/22 self-employe	
Prep	100000000000000000000000000000000000000	Firm's name HG&K, LTD.		Firm's EIN ▶	41-1340072
Use	Only	Firm's address 5850 OPUS PARKWAY, SUITE 100			EO \ O EO \ 4440
_		MINNETONKA, MN 55343		Phone no. (9	52)979-1140
May	the IF	RS discuss this return with the preparer shown above? See instructions	**********		X Yes No

Par	t III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission: HARVESTING UNREALIZED AGRICULTURAL POTENTIAL TO HELP AFRICAN	
	COMMUNITIES THRIVE. WE COLLABORATE WITH GHANA AG COOPERATIVES TO	
	PROVIDE MECHANIZATION AND TRAINING TO HELP INCREASE FARM PRODUCTION	
	AND INCOME.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 251,306. including grants of \$ 148,117.) (Revenue \$)
	IN 2021, TRACTORS FOR AFRICA ASSISTED TRACTORS FOR AFRICA FOUNDATION,	
	GHANA (TFAF) WITH DEVELOPING A SCALABLE FARMER SERVICES AND MICROCREDIT	
	BUSINESS IN NORTHERN GHANA. TRACTORS FOR AFRICA'S WORK PRIMARILY	
	CONSISTED OF FUNDRAISING, TECHNICAL ADVISING, AND MARKET RESEARCH.	
	THIS INCLUDED DEEP INDUSTRY ANALYSIS ON MICROCREDIT, TRACTOR SERVICES	
	ECONOMICS, AGRONOMIC RETURNS TO DIFFERENT TYPES OF SEED AND FERTILIZER, AND DEEP TECHNICAL ADVISING FROM AGRICULTURE, MANAGEMENT, AND FINANCE	
	EXPERTS IN THE US.	
	WITH TRACTORS FOR AFRICA'S HELP, TFAF SERVED OVER 700 FARMING FAMILIES	
	OR APPROXIMATELY 3,750 PEOPLE. TFAF ACHIEVED A 99.3% REPAYMENT RATE ON	—
	CREDIT EXTENDED LEADING TO THE POSITIVE UNIT ECONOMICS NEEDED TO SCALE	
4b	(Code:) (Expenses \$	
40	(Code:) (Expenses \$	— ′
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4 .		
4d		
4.5	(Expenses \$\frac{\text{including grants of \$}}{\text{Total program service expenses}}\) (Revenue \$\text{Nevenue \$}}	
4e	Total program service expenses ► 251,306.	

13320531 758310 32510

Form 990 (2021) TRACTORS FOR AFRICA Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
•	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	_		
Ū	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	└		
′		7		x
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	-		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			x
_	Schedule D, Part III	8		<u> </u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			٦,
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a		X
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
-	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		x
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	, .u		
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		14b	х	
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	175		
13	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13	21	
16		46		x
47	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			_V
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	ا مر ا		_v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			,,
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21		X

Form 990 (2021) TRACTORS FOR AFRICA
Part IV Checklist of Required Schedules (continued)

	,		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		-
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	l		
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		\vdash
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	050		x
L	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		<u> </u>
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete			
		25b		x
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			\
00	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			x
34	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		 ^
34	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36	<u></u>	Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule 0 't V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		Ш
			Yes	No
	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable Ia 2 Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	4.5	Х	
	(gambling) winnings to prize winners?	1c		(2021)

132004 12-09-21

TRACTORS FOR AFRICA Page **5** Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V Yes No 2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return Х b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. X 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? За **b** If "Yes," has it filed a Form 990-T for this year? *If* "No" to line 3b, provide an explanation on Schedule O 3b 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? Х 4a **b** If "Yes," enter the name of the foreign country ▶ GHANA See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Х **5a** Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? Х Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? 6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit Х any contributions that were not tax deductible as charitable contributions? b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6b 7 Organizations that may receive deductible contributions under section 170(c). Х Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? 7a If "Yes," did the organization notify the donor of the value of the goods or services provided? 7b Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required X to file Form 8282? 7с d If "Yes," indicate the number of Forms 8282 filed during the year 7d X Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? X Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? 7g If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? 8 9 Sponsoring organizations maintaining donor advised funds. Did the sponsoring organization make any taxable distributions under section 4966? 9a Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 11 Section 501(c)(12) organizations. Enter: Gross income from members or shareholders Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? 13a Note: See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand X Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 14b Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or Х excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N. X Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 If "Yes," complete Form 4720, Schedule O. Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? 17

> Form **990** (2021) 6 32510 1

If "Yes," complete Form 6069.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	3		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent	3		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)	•		
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe			
	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13		Х
14	Did the organization have a written document retention and destruction policy?	14		Х
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		Х
	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶MN			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s only)	availal	ole
. =	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar	d finan	cial	
.5	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
_0	MAURICE HURST - 952-484-3400			
	16693 KENNING ROAD, EDEN PRAIRIE, MN 55347			

Form **990** (2021)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	box offi	not c , unle:	Pos heck i ss per	more rson i	than of s both or/trus	an	compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) ERIC LAFARY	40.00									
EXECUTIVE DIRECTOR				Х				92,000.	0.	0
(2) MARK YORK	20.00									
PRESIDENT	20.00	X		Х				0.	0.	0
(3) LOUIS RICARD	20.00	-		,,					0	0
TREASURER (4) MAURICE HURST	10.00	Х		Х				0.	0.	0
SECRETARY	10.00	X		х				0.	0.	0
(5) TERRY GARVERT	20.00	^		^				0.	0.	0
BOARD MEMBER	20.00	x						0.	0.	0
(6) MOUSSA OUSMANE	10.00							•	•	J
BOARD MEMBER	2000	х						0.	0.	0
(7) CHRISTINE RICARD	5.00	 								
BOARD MEMBER		Х						0.	0.	0
(8) DAVE ROCK	10.00									
BOARD MEMBER		Х						0.	0.	0
(9) KAY MENSAH	10.00									
TREASURER		Х		Х				0.	0.	0
(10) YAW AGYARE	5.00									
BOARD MEMBER		X						0.	0.	0
(11) FRANK GARLAND	10.00									
BOARD MEMBER		Х						0.	0.	0
		_	_			_				
		-								
		-								
		\vdash	\vdash		\vdash	\vdash				
		1								
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		1								

Form **990** (2021)

ı aı	Section A. Officers, Directors, Trus	1	oloy	ees,	and	Hig	ghes	st C	ompensated Employee	s (continued)				
	(A)	(B) Average			(O Pos	C) ition	,		(D)	(E)			(F)	
	Name and title	hours per		not c	heck	more	than o		Reportable compensation	Reportable compensation		Estimated amount of		
		week					or/trus		from	from related			other	JI
		(list any	ector						the	organizations			oensa	
		hours for related	or dir	99			sated		organization	(W-2/1099-MISC	;/		om the	
		organizations	trustee	al trust		ee/	mpens		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)		_	anizati I relati	
		below	Individual trustee or director	Institutional trustee	Je.	Key employee	Highest compensated employee	Jer.					nizatio	
		line)	Indi	Insti	Officer	Key	High	Former						
			-											
											-			
			1											
							_				_			
			-											
							\vdash				+			
			1											
											\perp			
			-											
	Subtotal								92,000.		. 			0.
	Subtotal Total from continuation sheets to Part VI								0.		5.			0.
	Total (add lines 1b and 1c)								92,000.		5 .			0.
2	Total number of individuals (including but n							o re	eceived more than \$100,	000 of reportable	•			
	compensation from the organization													0
													Yes	No
3	Did the organization list any former officer,	•		•	•	•		•	• •	•				Х
4	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su										.	3		
7	and related organizations greater than \$150			•					·	•		4		Х
5	Did any person listed on line 1a receive or a	,		,										
	rendered to the organization? If "Yes." com	· · · · · · · · · · · · · · · · · · ·				-						5		Х
Sec	tion B. Independent Contractors													
1	Complete this table for your five highest co										nsatio	n fro	m	
	the organization. Report compensation for	the calendar ye	ear e	endir	ng w	ith c	or wi	thin T		ear.			,	
	(A) Name and business	address	NO	ONE	3				(B) Description of s	ervices	Cor	(C nper	<i>)</i> Isatio	n
									·			-		
								_						
2	Total number of independent contractors (i		ot lin	nited	d to		_	ted	above) who received mo	ore than				
	\$100,000 of compensation from the organic	zation >				()						200	
											Fo	orm 🤄	99U (2	2021)

132008 12-09-21

			Check if Schedule O contains a	a response o	or note to anv lin	e in this Part VIII			
					,	(A)	(B)	(C)	(D)
						Total revenue	Related or exempt	Unrelated	Revenuè excluded from tax under
							function revenue	business revenue	sections 512 - 514
SS	1	_	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts									
ij g			Membership dues						
fts, Ar			Fundraising events						
ig ig			Related organizations						
ns, Sim			Government grants (contributions)						
utio er (Ť	All other contributions, gifts, grants, an		FF6 270				
현된			similar amounts not included above		<u>556,279.</u>				
ont od (-	Noncash contributions included in lines 1a-1f	1g \$		FFC 070			
<u>0 g</u>		h	Total. Add lines 1a-1f			556,279.			
					Business Code				
e	2	а							
Program Service Revenue		b							
Se		С							
am		d							
og B		е							
P		f	All other program service revenue						
		g	Total. Add lines 2a-2f						
	3		Investment income (including divid						
			other similar amounts)						
	4		Income from investment of tax-exe						
	5		Royalties		· ·				
	_			(i) Real	(ii) Personal				
	6	а	Gross rents 6a	.,					
	Ŭ		Less: rental expenses 6b						
			Rental income or (loss) 6c						
			Not rental income or (less)						
	7		` '	Securities	(ii) Other				
	'	а			(ii) Garioi				
		L-	assets other than inventory 7a						
•		D	Less: cost or other basis						
ž			and sales expenses						
eve		С	Gain or (loss) 7c						
her Revenue			Net gain or (loss)		D				
Othe	8	а	Gross income from fundraising events including \$	` .					
			contributions reported on line 1c).	_					
			Part IV, line 18						
		h	Less: direct expenses						
			Net income or (loss) from fundraisir		>				
			Gross income from gaming activities						
	·	_	Part IV, line 19						
		h	Less: direct expenses						
			Net income or (loss) from gaming a						
			Gross sales of inventory, less return		>				
	10	а							
			and allowances	I .					
			Less: cost of goods sold						
-		С	Net income or (loss) from sales of in	nventory					
જ	٠.				Business Code				
eor Ie	11								
Miscellaneous Revenue		b							
Sel Sev		С							
Mis			All other revenue						
$\overline{}$		е	Total. Add lines 11a-11d				-		-
	12		Total revenue. See instructions			556,279.	0.	0.	0.

Form 990 (2021) TRACTORS FOR AFRICA Part IX Statement of Functional Expenses

Sect	Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).							
Check if Schedule O contains a response or note to any line in this Part IX								
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses			
1	Grants and other assistance to domestic organizations							
	and domestic governments. See Part IV, line 21							
2	Grants and other assistance to domestic							
	individuals. See Part IV, line 22							
3	Grants and other assistance to foreign							
	organizations, foreign governments, and foreign							
	individuals. See Part IV, lines 15 and 16	148,117.	148,117.					
4	Benefits paid to or for members							
5	Compensation of current officers, directors,							
	trustees, and key employees	92,000.	73,600.	13,800.	4,600.			
6	Compensation not included above to disqualified							
	persons (as defined under section 4958(f)(1)) and							
	persons described in section 4958(c)(3)(B)							
7	Other salaries and wages							
8	Pension plan accruals and contributions (include							
	section 401(k) and 403(b) employer contributions)	F 500		4 4 4 =				
9	Other employee benefits	7,633.	6,106.	1,145.	382. 352.			
10	Payroll taxes	7,038.	5,630.	1,056.	352.			
11	Fees for services (nonemployees):							
а	Management							
b	Legal	15 014		15 014				
С	Accounting	15,914.		15,914.				
d	Lobbying	4 745			4 745			
е	Professional fundraising services. See Part IV, line 17	4,745.			4,745.			
f	Investment management fees							
g	Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.)							
12	Advertising and promotion	397.	397.					
13	Office expenses	349.		349.				
14	Information technology	3,674.	3,674.					
15	Royalties							
16	Occupancy	10 015	10 015					
17	Travel	12,015.	12,015.					
18	Payments of travel or entertainment expenses for any federal, state, or local public officials							
19	Conferences, conventions, and meetings							
20	Interest							
21	Payments to affiliates							
22	Depreciation, depletion, and amortization							
23	Insurance							
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),							
	amount, list line 24e expenses on Schedule 0.)	010	010					
a	MEALS	912.	912.	006				
b	BANK AND PAYPAL FEES	906. 467.		906.				
C	DUES AND SUBSCRIPTIONS REPAIRS AND MAINTENANCE	431.	431.	40/•				
d		580.	424.	156.				
	· · · · · · · · · · · · · · · · · · ·	295,178.	251,306.	33,793.	10,079.			
25	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization	49J,110.	ZJI, JUO.	33,133.	10,013.			
26	reported in column (B) joint costs from a combined							
	educational campaign and fundraising solicitation.							
	Check here if following SOP 98-2 (ASC 958-720)							
					E 000 (2224)			

Form **990** (2021)

Par	• / \	Check if Schedule O contains a response or i	note to any line in this Part X			
		erreck in contradic of contrains a response of i	ioto to any mio in thior arrive	(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		107,254.	1	368,941
	2	Savings and temporary cash investments		2		
	3	Pledges and grants receivable, net			3	
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current				
		trustee, key employee, creator or founder, su	ostantial contributor, or 35%			
		controlled entity or family member of any of the	nese persons		5	
	6	Loans and other receivables from other disqu				
		under section 4958(f)(1)), and persons describ		6		
S	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use			8	
As	9	Prepaid expenses and deferred charges			9	
	10a	Land, buildings, and equipment: cost or othe				
		basis. Complete Part VI of Schedule D				
	b	Less: accumulated depreciation			10c	
	11	Investments - publicly traded securities			11	
	12	Investments - other securities. See Part IV, lin			12	
	13	Investments - program-related. See Part IV, lir			13	
	14	Intangible assets			14	
	15	Other assets. See Part IV, line 11		15		
	16	Total assets. Add lines 1 through 15 (must e		107,254.		368,941
	17	Accounts payable and accrued expenses		6,704.	17	7,290
	18	Grants payable		·	18	•
	19	Deferred revenue		19		
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Comple			21	
,	22	Loans and other payables to any current or fo				
Liabilities		trustee, key employee, creator or founder, su				
₫		controlled entity or family member of any of the			22	
ן בּ	23	Secured mortgages and notes payable to uni			23	
	24	Unsecured notes and loans payable to unrela			24	
	25	Other liabilities (including federal income tax,				
		parties, and other liabilities not included on lin				
		of Schedule D			25	
	26	Total liabilities. Add lines 17 through 25		6,704.	26	7,290
		Organizations that follow FASB ASC 958, o				, , , , , ,
es		and complete lines 27, 28, 32, and 33.				
<u>ا</u> ۾	27			65,050.	27	361,151
3919	28	Net assets with donor restrictions		35,500.	28	500
<u>ğ</u>		Organizations that do not follow FASB ASC		22,222		
בֿ בֿ		and complete lines 29 through 33.				
ō	29	Capital stock or trust principal, or current fun	ds		29	
ets	30	Paid-in or capital surplus, or land, building, or			30	
488	31	Retained earnings, endowment, accumulated			31	
Net Assets or Fund Balances	32	Total net assets or fund balances		100,550.	32	361,651
z	33	Total liabilities and net assets/fund balances		107,254.	33	368,941
		Total habilities and net assets/fully palatices			00	Form 990 (202

Pa	T XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1			<u>79.</u>
2	Total expenses (must equal Part IX, column (A), line 25)	2			78.
3	Revenue less expenses. Subtract line 2 from line 1	3			01. 50.
4	4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4				
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	36	1,6	51.
Pa	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: X Cash Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?				X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		X
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c		
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		За		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		
			Form	990	(2021)

132012 12-09-21

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public

Inspection

Employer identification number

Name of the organization TRACTORS FOR AFRICA 61-1804299 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	42,083.	175,599.	184,942.	200,007.	556,279.	1158910.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	42,083.	175,599.	184,942.	200,007.	556,279.	1158910.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						663,932.
	Public support. Subtract line 5 from line 4.						494,978.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	42,083.	175,599.	184,942.	200,007.	556,279.	1158910.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						1158910.
12	Gross receipts from related activities,	etc. (see instruction	ons)			12	
13	First 5 years. If the Form 990 is for th	ne organization's fir	rst, second, third, f	ourth, or fifth tax y	ear as a section 50	01(c)(3)	
	organization, check this box and stop	here					
Sec	tion C. Computation of Publi	c Support Per	centage				
14	Public support percentage for 2021 (li					14	42.71 %
15	Public support percentage from 2020					15	54.01 %
16a	33 1/3% support test - 2021. If the o						
	$\ensuremath{\mathbf{stop}}$ here. The organization qualifies						
b	33 1/3% support test - 2020. If the o	organization did no	t check a box on li	ne 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization qual	ifies as a publicly s	supported organiza	ition			▶□
17a	10% -facts-and-circumstances test	- 2021. If the org	anization did not c	heck a box on line	13, 16a, or 16b, a	and line 14 is 10% o	or more,
	and if the organization meets the facts	s-and-circumstance	es test, check this	box and stop her	r e. Explain in Part	VI how the organiz	ation
	meets the facts-and-circumstances te	st. The organizatio	n qualifies as a pu	blicly supported or	rganization		>
b	10% -facts-and-circumstances test	- 2020. If the org	anization did not c	heck a box on line	13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	nstances test, chec	ck this box and st	op here. Explain ir	n Part VI how the	
	organization meets the facts-and-circu	umstances test. Th	e organization qua	lifies as a publicly	supported organiz	ation	▶□
18	Private foundation. If the organization	n did not check a l	box on line 13, 16a	a, 16b, 17a, or 17b	, check this box ar	nd see instructions	<u> </u>

Schedule A (Form 990) 2021

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	ie organization's fii	rst, second, third, f	fourth, or fifth tax y	year as a section 5	01(c)(3) organizatio	on,
_	check this box and stop here		•				>
	ction C. Computation of Publi						
	Public support percentage for 2021 (li			column (f))		15	%
	Public support percentage from 2020					16	%
	ction D. Computation of Inves					I .= I	
	Investment income percentage for 20					17	%
	Investment income percentage from 2			Para d 4		18	%
19a	33 1/3% support tests - 2021. If the						/ is not
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2020. If the						
	line 18 is not more than 33 1/3%, che						>
20	Private foundation. If the organizatio	n did not check a	box on line 14, 19a	a, or 19b, check th	ns box and see ins	tructions	

Т..

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	•		
	6		
	7		
	7		
	8		
	3		
	9a		
	9b		
	9с		
	10a		
	10b		
_		- 000	

Pai	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
_	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sec	supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations	2		
000	tion of Type in oupporting organizations		V	NIa
4	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		Yes	No
1	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		103	140
•	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported	_		
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.

Pa	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organi	zations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust on N	lov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must			
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	on C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	ally integrate	d Type III supporting orga	nization (see
	instructions).			·

Schedule A (Form 990) 2021

Schedule A (Form 990) 2021

e Excess from 2021

132028 01-04-22

Schedule A

Identification of Excess Contributions Included on Part II, Line 5

2021

** Do Not File **

*** Not Open to Public Inspection ***

Contributor's Name	Total Contributions	Excess Contributions
DAVID & DEBORAH VANDERGRIEND	175,000.	151,822.
REVIVA	350,000.	326,822.
WARREN & MARY LYNN STALEY	138,000.	114,822.
GREGORY PAGE & KATHLEEN BLATZ	75,000.	51,822.
MOSAIC FERTILIZER LLC	40,000.	16,822.
DALE LARSON	25,000.	1,822.
Total Excess Contributions to Schedule A, Part II, Line 5		663,932.

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Schedule of Contributors

Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Employer identification number

TRACTORS FOR AFRICA 61-1804299 Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

religious, charitable, etc., contributions totaling \$5,000 or more during the year ______ > \$

is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box

contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

"N/A" in column (b) instead of the contributor name and address), II, and III.

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021) Page **2**

Name of organization

Employer identification number

TRACTORS FOR AFRICA

61-1804299

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	ıl space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	GREGORY PAGE AND KATHLEEN BLATZ 7075 HIGHWAY 12 MAPLE PLAIN, MN 55359	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	REVIVA 5130 MAIN ST NE MINNEAPOLIS, MN 55421	\$ 290,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	WARREN AND MARY LYNN STALEY PO BOX 19000 AVON, CO 81620	\$60,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4 BENEVITY FUND 700,611 MEREDITH RD NE CALGARY, ALBERTA, CANADA	Total contributions \$ 18,856.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	DAVID AND DEBRA VANDERGRIEND 2729 N WILD ROSE ST WICHITA, KS 67205	\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	THE MOSAIC COMPANY 3033 CAMPUS DR, STE E490 PLYMOUTH, MN 55441	\$\$	Person X Payroll

Page 3

Name of organization Employer identification number

TRACTORS FOR AFRICA

61-1804299

Part II	Noncash Property (see instructions). Use duplicate copies of Part I	l if additional space is needed.		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		 \$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		 \$		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received	
		 \$		
123/153 11-11			Schedule B (Form 990) (2021)	

Page 4

Name of organization **Employer identification number** TRACTORS FOR AFRICA 61-1804299 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Schedule B (Form 990) (2021) 123454 11-11-21

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

➤ Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name of the organization

Employer identification number

TR Z	ACTORS FOR AF	RTCA				61-180429	9
Pa	rt I General Infor	mation on A	ctivities Out	side the United States. Comple	ete if the organ	ization answered "Y	es" on
	 Form 990, Part I\						
1	For grantmakers. Does	the organization	n maintain record	ds to substantiate the amount of its gra	ants and other a		
	the grantees' eligibility for	or the grants or a	assistance, and t	he selection criteria used to award the	grants or assis	tance?X	Yes No
2	For grantmakers. Desc United States.	ribe in Part V the	e organization's p	procedures for monitoring the use of its	s grants and ot	her assistance outsi	de the
3	Activities per Region. (Th	ne following Part	I, line 3 table ca	n be duplicated if additional space is n	eeded.)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, pro- gram services, investments, grants to recipients located in the region)	is a prodescribe	vity listed in (d) gram service, e specific type (s) in the region	(f) Total expenditures for and investments in the region
					ORGANIZATIO	N HAS AN	
					EMPLOYEE TH	AT TRAVELS TO	
				PROGRAM SERVICES TO	GHANA TO CO		
GHAN	IA .	1	1	RECIPIENTS IN THE REGION	GRANT FUNDS	AS WELL AS	85,337.
3 а	Subtotal	1	1				85,337.
b	Total from continuation sheets to Part I	0	0				0.
С	Totals (add lines 3a	1	1				85 337

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

132071 12-20-21

SEE PART V FOR COLUMN (E) DESCRIPTIONS

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 15, for any
recipient who received more than \$5,000. Part II can be duplicated if additional space is n	needed.	

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
			TO PROVIDE MECHANIZATION AND TRAINING TO HELP		CHECK, EFT/WIRE			
		GHANA	INCREASE FARM	148,117.	TRANSFER	0.		
2 Enter total pure an af	vacinient evenientin	no listed above that are	recognized as abovities but be	foreign country	recognized as a t			
			recognized as charities by the to or counsel has provided a sect			•		
exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter								

Part III Grants and Other Assistan			tes. Complete i	f the organization answered "Yes"	on Form 990, Part	IV, line 16.	
Part III can be duplicated if a	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
							<u> </u>

Page 4

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	Yes	X No

Schedule F (Form 990) 2021

Part V | Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions. PART I, LINE 2: ORGANIZATION MONITORS GRANTS BY REGULAR CONTACT WITH GRANTEE. PART I, LINE 3, COLUMN (E): REGION: GHANA (E) SPECIFIC TYPES OF SERVICES IN REGION: ORGANIZATION HAS AN EMPLOYEE THAT TRAVELS TO GHANA TO COORDINATE GRANT FUNDS AS WELL AS COORDINATE TRAINING ACTIVITIES. PART II, COLUMN (D): REGION: GHANA (D) PURPOSE OF GRANT: TO PROVIDE MECHANIZATION AND TRAINING TO HELP INCREASE FARM PRODUCTION AND INCOME IN GHANA.

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

TRACTORS FOR AFRICA

Employer identification number 61 – 1804299

THE TORP TOR THERED	1004277
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:	
GHANA'S APPROXIMATELY 5 MILLION FARMERS. BY DEVELOPING A SCALA	BLE
BUSINESS MODEL PROVIDING QUALITY TRACTOR SERVICES, QUALITY SEED),
FERTILIZER AND AGRONOMIC ADVISING ON CREDIT, TRACTORS FOR AFRIC	'A IS
SOLVING FARMER NEEDS FOR QUALITY INPUTS, CREDIT AND A GUARANTEE	D MARKET
FOR THEIR GRAIN.	
FORM 990, PART VI, SECTION A, LINE 2:	
FAMILY RELATIONSHIP	

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 IS GIVEN TO BOARD MEMBERS PRIOR TO THE BOARD MEETING FOR THEIR

REVIEW. THE BOARD THEN DISCUSSES THE FORM 990 AT THE BOARD MEETING AND A

VOTE IS TAKEN FOR APPROVAL PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY IS GIVEN TO BOARD MEMBERS ANNUALLY. EACH

BOARD MEMBER IS TO REVIEW AND UNDERSTAND THE POLICY. SIGNED COPY OF

CONFLICT OF INTEREST POLICY IS GIVEN TO TREASURER BY EACH BOARD MEMBER.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION'S BYLAWS AND RELATED GOVERNING DOCUMENTS, THE CONFLICT OF

INTEREST POLICY AND FINANCIAL STATEMENTS ARE ALL AVAILABLE UPON REQUEST.

THE REQUEST IS MADE VIA THE ORGANIZATION'S WEBSITE -

WWW.TRACTORSFORAFRICA.ORG.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

TRACTORS FOR AFRICA

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule R (Form 990) 2021

61-1804299

Part I Identification of Disregarded Entities. Complete	e if the organization answered "Yes"	on Form 990, Part IV, line 33	3.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state o foreign country)	(d) r Total inc		e) ar assets	Direct c	(f) controlling ntity)
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ions. Complete if the organization a	nswered "Yes" on Form 990	, Part IV, line 34,	because it had or	e or more	related tax-exer	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))		(f) ct controlling entity	Section 5 contr	rolled ity?
TRACTORS FOR AFRICA FOUNDATION - GHANA				() ()			res	No
GHANA, AFRICA GHANA		GHANA	N/A	N/A				х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2021

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

		. ,									
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	pal cile entity Predominant income (related, unrelated,		Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	General managir partner	Percentage ownership				
		foreign country)		(related, unrelated, excluded from tax under sections 512-514)		assets	Yes	No	K-1 (Form 1065)	Yes N	
											ļ
							<u> </u>				<u> </u>
											1

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country						Yes	No

Page 3

Yes No

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b Gift, grant, or capital contribution to related organization(s)				1b	X	
c Gift, grant, or capital contribution from related organization(s)				1c		X
d Loans or loan guarantees to or for related organization(s)				1d		X
e Loans or loan guarantees by related organization(s)				1e		X
f Dividends from related organization(s)				1f		X
g Sale of assets to related organization(s)				1g		X
h Purchase of assets from related organization(s)				1h		X
i Exchange of assets with related organization(s)				1i		X
j Lease of facilities, equipment, or other assets to related organization(s)				1j		X
k Lease of facilities, equipment, or other assets from related organization(s)				1k		X
I Performance of services or membership or fundraising solicitations for related organizations				11		X
m Performance of services or membership or fundraising solicitations by related orga				1m		X
n Sharing of facilities, equipment, mailing lists, or other assets with related organizate				1n		X
Sharing of paid employees with related organization(s)				10		X
p Reimbursement paid to related organization(s) for expenses				1p		X
q Reimbursement paid by related organization(s) for expenses				1q		X
r Other transfer of cash or property to related organization(s)				1r		X
s Other transfer of cash or property from related organization(s)				1s		X
2 If the answer to any of the above is "Yes," see the instructions for information on v	who must complete th	is line, including covered r	elationships and transaction thresholds.			
(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount in	volved		
(1) TRACTORS FOR AFRICA - GHANA	В	148,117.	DOLLAR AMOUNT OF GRANT			
(2)						
(3)						
(4)						
(E)						
(5)						
(6)						
132163 11-17-21	2.5		Schedule	R (Forn	n 990)	2021

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- ate tions?		General manage partne	(k) Al or Percentage ownership
			,	Tes No		163	140		1031	10
	-									
	-									
										<u> </u>
	-							Och dala		

Mail To:

Website Address:

Minnesota Attorney General's Office Charities Division 445 Minnesota Street, Suite 1200 St. Paul, MN 55101-2130

STATE OF MINNESOTA

CHARITABLE ORGANIZATION ANNUAL REPORT FORM

(Pursuant to Minn. Stat. ch. 309)

C2 |

W	ww.ag.state.mn.us/charity	
<u>s</u>	ECTION A: Organization Information	
L	egal Name of Organization TRACTORS FOR AFRICA	
F	ederal EIN: 61-1804299	Fiscal Year-End: 12312021
		mm/dd/yyyy
		Did the organization's fiscal year-end change? Yes X No
	Mailing Address: MAURICE HURST	Physical Address: MAURICE HURST
	Contact Person PO BOX 44084	Contact Person PO BOX 44084
	Street Address EDEN PRAIRIE, MN 55344	Street Address EDEN PRAIRIE, MN 55344
	City, State, and ZIP Code 952-484-3400	City, State, and ZIP Code 952-484-3400
	Phone Number JOE_BAKER@CARGILL.COM	Phone Number JOE_BAKER@CARGILL.COM
L	Email Address	Email Address
1.	Organization's website: WWW.TRACTORSFORAFRICA.	DRG
2.	List all of the organization's alternate and former names (attach list if mo	
		Alternate Former Alternate Former
3.	List all names under which the organization solicits contributions (attace TRACTORS FOR AFRICA	h list if more space is needed).
4.	Is the organization incorporated pursuant to Minn. Stat. ch. 317A?	X Yes No
5.	Total amount of contributions the organization received from Minnesota	a donors: \$ 388,163.
6.	Has the organization's tax-exempt status with the IRS changed? Yes X No If yes, attach explanation.	

Yes

7. Has the organization significantly changed its purpose(s) or program(s)?

If yes, attach explanation.

X No

8.	Has the organization been denied the right to solicit contributions by any court or government agency? Yes X No If yes, attach explanation.							
9.	Does the organization use the services of a professional fundraiser (outside solicitor or solicit contributions in Minnesota? X Yes No If yes, provide the following information for each (attach list if more space is needed):	consultant) to						
	J MURPHY & ASSOCIATES	4	,74	5.				
	Name of Professional Fundraiser	Compensation	, . <u>-</u>					
	1300 NE GODWARD ST, STE 2625 M	INNEAPOLIS,	MN	55413				
	Street Address	City, State, and ZI	P Cod	de				
10.	O. Is the organization a food shelf? Yes X No If yes, is the organization required to file an audit? Yes, audit attached No Note: An organization that has total revenue of more than \$750,000 is required to file an audit prepared in accordance with generally accepted accounting principles by an independent CPA or LPA. The value of donated food to a nonprofit food shelf may be excluded from the total revenue if the food is donated for subsequent distribution at no charge and is not resold.							
11.	Do any directors, officers, or employees of the organization or its related organization(s) compensation* of more than \$100,000? \square Yes \square No If yes, provide the following information for the five highest paid individuals:	receive total						
	Name and title	Compensation*		Other compensation				
	*Compensation is defined as the total amount reported on Form W-2 (Box 5) or Form 10)99-MISC (Box 7)		1				

issued by the organization and its related organizations to the individual. See Minn. Stat. \S 309.53, subd.

3(i) and Minn. Stat. \S 317A.011 for definitions.

SECTION B: Financial Information

This section must be completed by organizations that file an IRS Form 990-EZ, 990-PF, or 990-N.

Organizations that file an IRS Form 990 may skip Section B and go directly to Section C.

INCO	ME	
1.	Contributions Received	\$ 1
2.	Government Grants	\$ 2
3.	Program Service Revenue	\$ 3
4.	Other Revenue	\$ 4
5.	TOTAL INCOME	\$ 5
EXPE	ENSES	
6.	Program Expenses	\$ 6
7.	Management & General Expenses	\$ 7
8.	Fund-raising Expenses	\$ 8
9.	TOTAL EXPENSES	9
10.	EXCESS or DEFICIT	10
	(Line 5 minus Line 9)	
ASSE	ETS	
11.	Cash	\$ 11
12.	Land, Buildings & Equipment	\$ 12
13.	Other Assets	\$
14.	TOTAL ASSETS	\$ 14
LIAB	ILITIES	
15.	Accounts Payable	\$ 15
16.	Grants Payable	\$ 16
17.	Other Liabilities	\$ 17
18.	TOTAL LIABILITIES	\$ 18
FUN	D BALANCE/NET WORTH	\$

(Line 14 minus Line 18)

Section B (continued): Statement of Functional Expenses

This expense statement must be prepared in accordance with generally accepted accounting principles. Each column must be completed, and Columns B, C, and D must equal Column A. The amount on Line 25, Column A must match Line 17 of IRS Form 990-EZ or Line 26 of IRS Form 990-PF

		(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1.	Grants and other assistance to governments				
_	and organizations in the U.S.				
2.	Grants and other assistance to individuals in the U.S.				
3.	Grants and other assistance to governments,				
	organizations, and individuals outside the U.S.				
4.	Benefits paid to or for members				
5.	Compensation of current officers, directors,				
<u> </u>	trustees, and key employees				
6.	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1) and				
	persons described in section 4958(c)(3)(B)				
7.	Other salaries and wages				
8.	Pension plan contributions (include section				
<u></u>	401(k) and section 403(b) employer contributions)				
9.	Other employee benefits				
10.	Payroll taxes				
11.	Fees for services (non-employees):				
a	Management				
b	. Legal				
	Accounting				
d	. Lobbying				
e.	Professional fundraising services				
f.	Investment management fees				
g	. Other				
12.	Advertising and promotion				
13.	Office expenses				
14.	Information technology				
15.	Royalties				
16.	Occupancy				
17.	Travel				
18.	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19.	Conferences, conventions, and meetings				
20.	Interest				
21.	Payments to affiliates				
22.	Depreciation, depletion, and amortization				
23.	Insurance				
24.	Other expenses. Itemize expenses not covered				
	above. Expenses labeled miscellaneous may				
	not exceed 5% of total expenses (Line 25).				
a	<u> </u>				
b					
C					
d					
25.	Total functional expenses. Add lines 1 through 24d				
26.	Joint costs. Check here				
20.	SOP 98-2. Complete this line only if the organization reported in Column B joint costs from a combined educational campaign and fundraising solicitation				

Section C: Board of Directors Signatures and Acknowledgment

The form must be executed pursuant to a resolution of the board of directors, trustees, or managing group and must be signed by two officers of the organization. See Minn. Stat. \S 309.52, subd. 3.

We, the undersigned, state and acknowledge that we are de-	uly constituted officers of this organization, being the
President (Title) and	(Title) respectively, and
that we execute this document on behalf of the organization pu	ursuant to the resolution of the
BOARD OF DIRECTORS	(Board of Directors, Trustees, or Managing Group) adopted on the13th
day of June , 20 22, approving the contents of	of the document, and do hereby certify that the
BOARD OF DIRECTORS	(Board of Directors, Trustees, or Managing Group) has assumed, and will continue
to assume, responsibility for determining matters of policy, and	have supervised, and will continue to supervise, the operations and finances of the
organization. We further state that the information supplied is true, correct and complete to the best of our knowledge.	
MARK YORK	
Name (Print)	Name (Print)
Mark York	
Signature	Signature
PRESIDENT	
Title	Title
06/20/2022	
Date	Date